

# Caerphilly Council Data Quality Review 2015-16

## Feedback

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# What was the purpose of the Review?

- The review assessed the robustness of the Council's arrangements to check that performance data is accurately captured, calculated and reported in a timely manner.
- We examined the corporate arrangements and their application through testing the following six performance indicators (PIs):
  - **SCC025:** Percentage of appropriate statutory visits
  - **SCC037:** The average external qualifications point score for 16 year old looked after children, in any local authority maintained learning setting
  - **THS012:** The percentage of principal roads, non-principal (B) roads and non-principal C roads that are in overall poor condition
  - **Local:** The number of homes brought up to WHQS as recorded on annual return to Welsh Government
  - **Local:** Number of homes compliant with WHQs in respect of external elements or Number of homes compliant in terms of internal elements
  - **Local:** Percentage of cases who have had their risk of homelessness prevented by assistance to remain in their existing accommodation

# Overall Findings



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- The Council has further improved its data quality assurance arrangements, resulting in increasingly robust data quality in services measured both by national and local indicators.
- The Council is now in a better position to strengthen how it uses performance information to improve services.

## Corporate Arrangements - Strengths

- Performance calendar in place with dates for data collection, data submission, self-assessment, CMT performance reports etc.
- Standardised CMT scorecard for Directorate performance reports
- PI owners are all provided with relevant statutory PI guidance
- Guidance and support is given on developing definitions for local PIs
- A range of general and tailored training opportunities provided by the corporate performance team for PI owners

## Corporate Arrangements – Strengths (2)

- Accountability is being embedded in Directorates rather than performance data being owned in the centre
- A number of standard data collection and assessment forms used by the corporate centre to monitor data quality
- Corporate approach to risk assessing national and local PIs
- Target setting guidance is in place, although it is not prescriptive
- Good approach to addressing under-performance by putting in place remedial action

## Specific PIs – Findings

- Across the six indicators checked there were no major issues of accuracy or process, indicating that corporate arrangements are effective.
- Definitions of PIs (national and local) are well understood by PI owners
- Increased focus on automated/mechanised approach to data collection – away from manual processes
- PI owners able to confidently and clearly demonstrate software and have worked hard to develop systems and processes to collate and analyse the necessary data to meet indicator definitions.

## Specific PIs – Findings

- Changes in performance (good and bad) from 2013-14 to 2014-15 understood and explained well by PI owners
- Good examples of data wrongly added to databases found and deleted during the year, showing the impact of audits and checks carried out within the services
- Clear knowledge, and understanding, of corporate data quality processes

# Proposals for further strengthening Data Quality Arrangements (1)

- Escalating cases of late or non completion of standard, corporate forms and returns (e.g. working papers) to ensure compliance
- Consider the development of more meaningful local PIs to help assess outcomes
- Minimising, where possible, the number of PIs where more than one software system is used by services to collect and analyse data – a situation that poses a potential risk to the accuracy of the data.



## Proposals for further strengthening Data Quality Arrangements (2)

- Ensuring that relevant managers are clearer about how they can use their data to improve performance
- Focussing more, with corporate support, on local PI definitions to ensure that software systems are designed in a way to collect relevant data as accurately as possible
- Developing a more consistent approach, within service areas, to quality checking the work of officers responsible for data input